

Projects in Pre-Procurement

Project	Model	Issue RFQ	Issue RFP	Financial Close	Location	Estimated Total Capital Costs
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TRANSIT

Yonge North Subway Extension	TBD	Fall 2021	Spring 2022	Fall 2023	Toronto	> \$5B
*Ontario Line – Northern Civil, Stations and Tunnel	DBF	Winter 2022	Spring 2022	Fall 2023	Toronto	>\$3B
*Scarborough Subway Extension – Stations, Railway, Systems	TBD	Winter 2022	Summer 2022	2023	Toronto	\$2B-\$4B
*Eglinton Crosstown West Extension - Stations, Railway, Systems	TBD	TBD	TBD	TBD	Toronto	\$2B-\$4B

*Please also refer to the “Projects in Active Procurement” table below for an overview of the contract packages for the Ontario Line, Scarborough Subway Extension and Eglinton West LRT Extension that are currently in-market.

TRANSPORTATION

Highway 3	DBF	Winter 2021	TBD	TBD	Town of Essex to Leamington	< \$200M
Highway 17	DBF	Fall 2021	TBD	TBD	Arnprior to Renfrew	\$200M - \$499M

JUSTICE

Correctional Eastern Capital Strategy	DBFM	TBD	TBD	TBD	Greater Ottawa Area	TBD
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CHILDREN'S TREATMENT CENTRES

Grandview Children's Treatment Centre	DBF	August 2020	December 2020	Fall 2021	Ajax	< \$200M
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*HEALTH CARE

Kingston Health Sciences - Kingston General Hospital Redevelopment	DBF	Spring 2020	Fall 2020	Fall 2021	Kingston	\$500M - \$1B
Lakeridge Health – Bowmanville Redevelopment	TBD	Summer 2020	Winter 2021	2022	Bowmanville	< \$200M
Trillium Health Partners Broader Redevelopment – Queensway Health Centre	DBFM	Fall 2020	Spring 2021	2022	Toronto	\$500M - \$1B
NHS South Niagara Hospital Capital Project (formerly Niagara Falls Hospital)	DBFM	Winter 2021	Summer 2021	2022	Niagara	\$500M - \$1B
Hamilton Health Sciences – West Lincoln	TBD	Winter 2021	Spring 2021	2022	Grimsby	< \$200M
Trillium Health Partners Broader Redevelopment – Mississauga Hospital Site	DBFM	Spring 2021	Fall 2021	2022	Mississauga	> \$2B
Centre for Addiction and Mental Health – Phase 1D Redevelopment	DBF	Summer 2021	Winter 2022	2023	Toronto	\$500M - \$1B
The Ottawa Hospital – Civic Redevelopment	DBFM	Winter 2022	Summer 2022	2023	Ottawa	> \$2B
North York General Hospital – Inpatient Redevelopment	DBF	Spring 2023	Fall 2023	2024	Toronto	\$500M - \$1B
William Osler Health System – Peel Memorial Phase 2	TBD	Spring 2023	Summer 2023	2024	Brampton	< \$200M
Weeneebayko Area Health Authority – Health Campus Redevelopment	DBF	Summer 2023	Winter 2024	2025	Moosonee/ Moose Factory	\$200M - \$499M
Hamilton Health Sciences – Hamilton Redevelopment	DBF	Fall 2023	Spring 2024	2025	Hamilton	\$500M - \$1B
Windsor Regional Hospital – New Windsor Essex Acute Care Hospital	DBFM	> 5 years	> 5 years	> 5 years	Windsor	> \$1B
The Hospital for Sick Children – Project Horizon	DBFM	> 5 years	> 5 years	> 5 years	Toronto	> \$2B
Lakeridge Health – Broader Redevelopment	TBD	> 5 years	> 5 years	> 5 years	TBD	TBD
Scarborough Health Network Broader Redevelopment	TBD	> 5 years	> 5 years	> 5 years	Toronto	TBD

*Health care table as shown in the Winter 2020 P3 Market Update. The Ministry of Health is currently reviewing timing and cost details of each project in light of the Province's ongoing COVID-19 response and recovery work. Project updates are to be expected in IO's Fall 2020 P3 Market Update.

Projects in Active Procurement

Project	Model	Issue RFQ	Issue RFP	Financial Close	Location	Estimated Total Capital Costs
TRANSIT						
GO Expansion: Lakeshore East – Central Corridor	BF	August 2017	April 2018	TBD	Greater Toronto Area	\$200M - \$499M
GO Expansion: Milton Corridor Upgrades	DBF	November 2017	April 2018	Winter 2021	Greater Toronto Area	\$100M - \$199M
GO Expansion: Lakeshore West Corridor	DBF	December 2017	April 2018	Winter 2021	Greater Toronto Area	\$500M - \$1B
GO Expansion: OnCorr	DBFOM	March 2018	May 2019	2022	Greater Toronto and Hamilton Area	> \$10B
GO Expansion: Lakeshore East – West Corridor	BF	February 2018	TBD	TBD	Greater Toronto Area	\$200M - \$499M
GO Expansion: Union Station Upgrade - Platform Expansion	Alliance	October 2019	February 2020	Fall 2021	Toronto	\$200M - \$499M
Advance Tunnel for Scarborough Subway Extension	DBF	March 2020	Summer 2020	Spring 2021	Toronto	>\$1B
Advance Tunnel for Eglinton Crosstown West Extension	DBF	March 2020	Summer 2020	Spring 2021	Toronto	>\$1B
Ontario Line – Rolling Stock, Systems, Operations and Maintenance	DBFOM	June 2020	Fall 2020	Fall 2022	Toronto	>\$2B
Ontario Line – Southern Civil, Stations and Tunnel	DBF	June 2020	Fall 2020	Fall 2022	Toronto	>\$4B
TRANSPORTATION						
QEW Credit River Bridge	DBF	April 2019	August 2019	October 2020	Toronto	\$200M - \$499M
JUSTICE						
Thunder Bay Correctional Complex	DBFM	July 2018	Winter 2021	TBD	Thunder Bay	\$200M - \$499M
Brampton Courthouse Addition Phase 2 & Toronto Region Bail Centre	DBF	January 2020	TBD	TBD	Brampton/ Toronto	TBD

Projects in Planning

The government has also announced several projects that are early in the planning process. Details including delivery model, timing and scope are still being determined.

Transit

- Line 4 Extension (Sheppard East) Subway
- Smart Track Stations

Transportation

- Garden City Skyway

Children's Treatment Centres

- CHEO Integrated Treatment Centre - 1Door4Care (Ottawa)

Healthcare

- Lake of the Woods District Hospital (Kenora) – Redevelopment Project
- Muskoka Algonquin Healthcare (Bracebridge and Huntsville) – Hospital Redevelopment Projects
- Stevenson Memorial Hospital (Alliston) – Redevelopment Projects
- Hotel Dieu Shaver (St Catharines)
- Markham Stouffville Hospital – Uxbridge Site Redevelopment
- Quinte Healthcare Corporation – Prince Edward County Memorial Hospital Redevelopment
- Collingwood General and Marine - Hospital Redevelopment/Replacement
- Unity Health Toronto - St Joseph's Health Centre Redevelopment

Public Works

- Grosvenor Office Tower

Glossary

 Red boxed content represents new projects
 Blue bordered represents updated procurement information
 Yellow boxed content represents updated delivery model
BF – Build Finance
DBF – Design Build Finance
DBFM – Design Build Finance Maintain
DBFOM – Design Build Finance Operate Maintain
RFQ – Request for Qualifications
RFP – Request for Proposals
TBD - To be Determined