

January 5, 2024

Infrastructure Ontario
1 Dundas Street West, Suite 2000
Toronto, Ontario M5G 2L5

Attn: Mr. Michael Inch, Vice President, Procurement

Re: Design-Build-Finance, Centre for Addiction and Mental Health (CAMH) Phase 1D Forensics – Request for Proposals RFP No. 22-116 Attestation Report by Fairness Monitor

Dear Mr. Inch,

Lakeland Consulting Inc. (“the Fairness Monitor”) was engaged by Infrastructure Ontario (“IO”) to monitor the captioned procurement to ensure that the principles set out in IO’s procurement policy are upheld and adhered to and that a fair, open and transparent process is conducted. The duty of fairness of IO and any public procuring authority to bidding vendors arises from its obligations at law. As fairness monitor, we provide third-party process validation.

The Centre for Addiction and Mental Health Phase 1D Forensics project, located in Toronto, Ontario (“the Project”), comprises the construction of a new forensics building on an existing CAMH campus. IO and its co-sponsor, CAMH, have employed a two-phase procurement, consisting of a request for qualification (“RFQ”) and a subsequent request for proposals (“RFP”) following a design-build-finance (“DBF”) model. Our mandate extended from review of the draft RFQ to identification of the highest-ranking proponent. See also our detailed reports on the two phases of procurement.

In executing our mandate and during both phases of the procurement, we reviewed all procurement documents, including addenda, before release and provided comments to IO. We monitored all communications with the applicants and proponents during the open periods, including all meetings between the parties, providing comments in real time. We monitored all written communication, such as requests for information, requests for clarification, notifications and feedback on the proponents’ submissions during the RFP

open period. Finally, we monitored the evaluation of proposals by the Sponsors, including attendance at all meetings of the evaluation committee and sub-committees.

Throughout the procurement, the sponsors maintained the principles of fairness, openness and transparency. In doing so, they benefited from well-established and documented procurement regime and the employment of skilled personnel. Applicants and proponents were treated consistently. The sponsors' requirements and evaluation criteria were clearly stated in the procurement documents and submissions were evaluated against published criteria only.

As Fairness Monitor for the Centre for the Centre for Addiction and Mental Health (CAMH) Phase 1D Forensic Project, it is our professional opinion that the entire procurement was conducted in accordance with the RFQ and RFP and that the result is the product of a fair, open and transparent process.

Please let us know if you need additional information.

Sincerely,

For and on behalf of

Lakeland Consulting Inc.



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